GREATER LETABA MUNICIPALITY







2019/2020

3RD QUARTER PERFORMANCE REPORT



Table of Contents	
Introduction	3
Strategic Vision, Mission and Strategy Map	6
Votes and Operational Objectives	7
Monthly Projections of revenue to be collected for each source	
Table A3	8
Table A4	11
Table SA25	16
Table SA25	10
Monthly Projections of expenditure (operating and capital) and revenue for each voteto be collected for each source	
Table SB12	18
Table SB14	19
Table SB14	20
Municipal Transformation and Organisational Development KPI's	22
Basic Service Delivery KPI s	25
Local Economic Development KPI's	27
Municipal Financial Viability KPI's	28
Good Governance and Public Participation KPI's	32
Annextures	
Capital Works Plan for Multi -Year Projects	34
Capital Works Fiant for Walth Fred Frojects	34
Municipal Transformation and Organisational Development Projects	35
Basic Service Delivery Projects	37
Local Economic Development Projects	42
Municipal Financial Viability Projects	43
Good Governance and Public Participation Projects	44
Approval	45
. I. L	7-5

Introduction

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).

In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.

The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.

Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.

In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).

In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

Legislation

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:

service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month;
- (i) revenue to be collected by source;
- (ii) operational and capital expenditure by vote;
- (b) service delivery targets and performance indicators for each quarter.

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Municipality:

- (1) Monthly projections of revenue to be collected by source.
- (2) Monthly projections of expenditure (operating and capital) and revenue for each vote.
- (3) Quarterly projections of service delivery targets and performance indicators for each vote.
- (4) Ward information for expenditure and service delivery.
- (5) Detailed capital works plan broken down per ward for three years.
- * Section 1 of the MFMA defines a "vote" as:
- a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

Section 28 of the Municipal Finance Management Act deals with adjustments budgets. In terms of the Act, an adjustments budget is intended to do the following: Sub-Section 2 a) Must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year b) May appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for c) May, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality d) May authorise the utilisation of projected savings in one vote towards spending under another vote e) May authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council f) May correct any errors in the annual budget; and g) May provide for any other expenditure within a prescribed framework.

Methodology and Content

National Treasury directives are clear on the contents and methodology to derive at the SDBIP.

As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.

The SDBIP of the Greater Letaba Municipality consists of strategic objectives derived from the IDP that are aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives. The Municipal Manager takes responsibility for the strategic indicators and objectives which will form part of his/her Performance Agreement and Plan. Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.

The Strategic Indicators give rise to the institutional indicators for which the Directors will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Managers (Directors). Indicators are assigned quarterly targets and responsibilities to monitor performance.

Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S57 Managers and need not be made public and is a separate document for each internal department.

The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, Councilors, Municipal Manager and Directors in delivering services to the community

Vision and Mission

The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:

"To be the leading municipality in the delivery of quality services for the promotion for socio economic development"

The strategic mission speaks about what the purpose of Greater Letaba Municipality is:

"To ensure an effective, efficient and economically viable municipality through: • Provision of accountable, transparent and consultative government • Promotion of local economic development and poverty alleviation • Strengthening cooperative governance • Provision of sustainable and affordable services • Ensuring a safe and healthy environment "

Strategy map

The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.

Votes and	Votes	Objectives and Targets
Operational objectives	Municipal Manager Office (Vote 0040)	To lead, direct and manage a motivated and inspired administration and account to the Greater Letaba Municipal Council as Accounting Officer for long term municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. HIV/Aids, Youth, Disabled and Gender Desk, Communication and Internal Auditing is managed for integration, economic growth, marginalised poverty alleviation, efficient, economic and effective communication and service delivery.
	Finance (Vote 0050)	To secure a sound and sustainable management of the financial affairs of Greater Letaba Municipality by managing the budget and treasury office and advising and if necessary assisting the Accounting Officer and the Directors in their duties and delegation contained in the MFMA. Ensuring that the Greater Letaba Municipality is 100% financially viable when it comes to cost coverage and to manage the grant revenue of the municipality so that no grant funding is foregone
	Community Services (Vote 0028)	To co-ordinate Environmental Health Services, Sports Arts and Culture, Education, Libraries, Safety and Security, Environmental and Waste management, Health and Social development programmes as well as Disaster management to decrease community affected by disasters
	Infrastructure Development and Economic Planning (Votes 0029 and 0022)	To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure
		To direct the Greater Letaba Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income.
	Corporate Services (Vote 0046)	To ensure efficient and effective operation of council services, human resources and management, legal services and the provision of high quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan.

SERVICE DELIVERY PERFORMANCE SUMMARY FOR THIRD QUARTER REPORT 2019/20

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key Performance Areas (NKPAs) up to third quarter performance.

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and				
Organisational Development	15	11	4	73%
Basic ServiceDelivery	3	3	0	100%
Local Economic Development	4	4	0	100%
Municipal Finance Management				
Viability	16	15	1	94%
Good Governance and Public				
Participation	12	11	1	92%
Indicators Overall%				92%

KPA's Projects	No. of Applicable	No. of targets achieved	No. of targets not	% Target
	Indicators	acilieveu	achieved	acineved

Municipal Transformation and				
Organisational Development	5	2	3	40%
Basic ServiceDelivery	53	22	31	42%
Local Economic Development	4	4	0	100%
Municipal Finance Management				
Viability	3	2	1	67%
Good Governance and Public				
Participation	2	2	0	100%
Set Targets of Projects Overall%			_	70%

The achievement for the indicators and projects is 81%

The **19%** under performance was affected by set targets of projects not appointed on basic service delivery. And also to low revenue collection (consumers not paying for services) and government owing the municipality and not making regular payment.

	•	Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2019/20	3rd Quarter (1 Jan 31 Mar 2020)	3rd Quarter Actual Performance	Interventions	Responsible Person	Evidence requires
				KPA 1 MUN	ICIPAL TRAI	NSFORMAT	ION AND ORGANISAT	ONAL DEVE	LOPMENT				
	OUTOOME NINE	· (OUTDUT 4	IMPLEMENT A DIFFERE	ITIATED ADDDOAG	_		RMANCE INDICATORS	-	IT 4 AOTIONO 6	NIDDODTIVE OF		ETTI EMENT O	LITOOMEO)
<u> </u>	Improved	Human	: IMPLEMENT A DIFFEREI To ensure that the	Council approve the			Council Approved	Operational	N/A	N/A	N/A		Council Approved
	'	Resource Manageme nt	reviewed organizational structure is approved by council by 31 May 2020	Organisational structure		,	Organizational structure by 31 May 2020			N/A		•	Organizational structure, Council Resolution
	Improved Governance and Organisational Excellence	Human Resource Manageme nt	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	positions filled	36 positions filled by 30 May 2020	Operational	18	Target not achieved	Re-scheduled for next financial year		Appointment letters
	Integrated Sustainable Development	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2019	Council approve IDP/Budget/ PMS Process Plan	Date	29-Jul-18	Approval of 2019/20 IDP/Budget/PMS Process Plan by 31 July 2019	Operational	N/A	N/A	N/A		Council Approved IDP/ Budget/ PMS Process plan, Council Resolution
	Integrated Sustainable Development	IDP	Approval of the Draft 2020/21 IDP by 31 March 2020 & final IDP by 31 May 2020	Council approve IDP witin financial year	Date	30-Mar-19	Approval of IDP by Council by 30 June 2020	Operational	Approval of draft 2020/21 IDP by 31 March 2020	Target achieved , Draft 2020/21 IDP was approved by Council on the 15th May 2020	None		Council approved Draft & Final IDP resolution, Council Resolution
	Improved Governance and Organisational Excellence	PMS	To ensure that SDBIP is finalised by 30 June 2020	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Date	30-Jun-19	Approval of final 2020/21 SDBIP by the Mayor within 28 days after adoption of the Budget and IDP by 30 June 2020	Operational	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Mayor
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled	Number	4	4	Operational	1	Target achieved, Quartely performance report compiled	None	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organisational Excellence	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP.	Signed Performance Agreements by all S54A & 56 Managers	Date	29-Jul-18	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2019	Operational	N/A	N/A	N/A	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	Improved Governance and Organisational Excellence	PMS	To ensure quartely assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of performance assessments conducted for Sec 54A & 56 Managers	Number	1	12	Operational	6	Target achieved, Performance assessments for Sec 54A & 56 Managers was scheduled	None	Municipal Manager	Performance Assessments report

Vote Nr		Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2019/20		3rd Quarter Actual Performance	Interventions	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, Provincial Treasury and National Treasury by 30 August each year	Date	30-Aug-18	Annua Institutional Performance Repor by 30 August 2019	Operational	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Date	25-Jan-19	Submission of 2019/20 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2020	Operational	Submission of 2019/20 Mid- year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2020	Target achieved, 2019/20 Mid- year report approved on the 30th Janury 2020	None	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance	Table Annual Report in Council by 31 January each year	Date	31-01-2019	Tabling of 2018/19 Annual report in Council by 31 January 2020	Operational	Tabling of 2018/19 Annual report in Council by 31 January 2020	Target achieved, The annual report tabled on the 30 January 2020	None	Municipal Manager	Council approved Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Date	2019/03/31	Tabling of 2018/19 Oversight report on the Annual Report in Council by 31 March 2020	Operational	Tabling of 2018/19 Oversight report on the Annual Report in Council by 31 March 2020		To conduct public hearing and table 2018/19 Oversight report by Council in 4th quarter	Municipal Manager	Council approved Oversight report on the Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Publish Oversight report in the Media (Media print / Website) within 7 days of adoption	Date	07-Apr-19	Publishing of the 2018/19 Oversight report in the Newspaper & Website within 7 days of adoption by 07 April 2020		N/A	N/A	N/A	Municipal Manager	Council approved Annual report , Council resolution
	Improved Governance and Organisational Excellence		To ensure municipal reporting and compliance within the financial year	The Mayor approve SDBIP within 28 days within financial year	Date	31-Mar-19	Approval of the reviewed 2019/20 SDBIP in Council by 31 March 2020	Operational	Approval of the reviewed 2019/20 SDBIP in Council by 31 March 2020	Target achieved, 2019/20 SDBIP approved by 31 March 2020	None	Municipal Manager	Reviewed 2019/20 SDBIP, Council resolution

U	Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2019/20		3rd Quarter Actual Performance	Interventions	Responsible Person	Evidence requires
Improved Governance and Organisational Excellence		To improve effecience and effictiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointment s made)	100% of SLA developed	100%	Operational	100%	Target achieved	None	Director Corp	Dated signed Service Level Agreements
Improved Governance and Organisational Excellence		performance within the	# of performance audit reports compiled and issued to the Accounting Officer	Number	4	4	Operational	1	Target achieved, Performance audit report compiled	None	Municipal Manager	Performance Audit report tabled,Council resolution, report signed off by the MM
Improved Governance and Organisational Excellence	Internal Audit	Functionality of Audit within the financial year	Develop Audit action plan for current financial year	Date	31-Jan-19	Development of 2018/19 Audit Action plan by 31 January 2020	Operational	Development of 2018/19 Audit Action plan by 31 January 2020	achieved, Audit	None	Municipal Manager	Council approved audit action plan, Council resolution
Improved Governance and Organisational Excellence	Internal Audit	Functionality of Audit within the financial year	Develop Internal Audit plan for current financial year	Date	30-Jun-19	Development of 2018/19 Internal Audit plan by 30 June 2020	·	Development of 2018/19 Internal Audit plan by 30 June 2020	achieved, Internal action	None	Municipal Manager	Approved Internal Audit Plan
Improved Governance and Organisational Excellence		To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June	% of internal audit issues resolved	Percentage, (# of Internal Audit issues resolved / # of issues raised)	64% Internal issues resolved	100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) by June 2020	Operational	75%	Target not achieved (67% 10/15 Internal Audit issues resolved)	To speed up resolving outstanding internal audit issues in fourth quarter	Municipal Manager	Resolved IA register/plan, POE submitted
Improved Governance and Organisational Excellence		To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	47% AG issues resolved	100% AG issues resolved by 30 June 2020	Operational	50%	Target achived (81% 30/34 AG audit issues resolved)	None	Municipal Manager	Resolved AG issues and POE 's submitted
Improved Governance and Organisational Excellence	nt	To ensure efffective implementation of risk mitigations actions 30 June	% of Risk issues resolved	Percentage, (# Risk issues implemented / resolved / # of risks identified)	64% Risk issues resolved	100% Risk issues resolved by 30 June 2020	Operational	75%	Target not achived (49% 18/37 Risk issues resolved)	Improve and speed up the implementation of mitigation actions in 4th quarter	Municipal Manager	Resolved Risk issues and POE submitted

2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

MUNICIPAL TRANSFORMATION

	1	1 -										1		li	1
Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Movement	Ajusted Budget		3rd Quarter Actual Performance		Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To puchase POE switches replacement by 30 June 2020	Supply & delivery of POE switches replacement	2019/07/01	2020/06/30	Director Corps	GLM	450 000	190 000		Appointment of service provider	Target achieved	None	Payment Certificate and delivery note/GRN
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 15* Laptop replacement by 30 June 2019	Supply & delivery of 15* Laptops replacement	2019/07/01	2020/06/30	Director Corps	GLM	350 000	300 000		Appointment of service provider	Target achieved		Payment Certificate and delivery note/GRN
Head office	Improved Governance and Organisational Excellence	Information Technology	· ·	Supply & delivery of 20* Desktop PC replacement	2019/07/01	2020/06/30	Director Corps	GLM	250 000	235 000		Appointment of service provider	Target not achieved	for 60 Laptops for	Payment Certificate and delivery note/GRN
Head office	Improved Governance and Organisational Excellence			Supply & delivery of 60* Laptops	2020/03/01	2020/06/30	Director Corps	GLM	1 000 000	0	1 000 000	Tender Advertisement	Target not achieved		Payment Certificate and delivery note/GRN
	II	Property Services	(Kgapane old sub office (facilities) &	air conditioners (Kgapane old sub office (facilities) & Modjadjiskloof	2019/07/01		Director Community Services	GLM	100 000	0		Appointment of service provider	i arget not achieved	Budget re-priotised	Delivery note/GRN and Payment Certificate

	Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2019/20	3rd Quarter (1 Jan 31 Mar 2020)	3rd Quarter Actual Performance	Interventions	Responsibl e Person	Evidence requires
		OUTPUT 2	: IMPROVING ACC			T 3: IMPLEMENTATION		MMUNITY WORK	S PROGRAMME	<u> </u>		
Integrated and Sustainable Human Settlement	Planning	To ensure that land use applications are processed within 90 days of receipt.	applications processed	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	71% applications processed	100%	Operationa I	100%	Target achieved, 17/17 land application processed	None	PLAN	Dated register recording land use applications & Land use applications
Access to Sustainable Basic Services	manageme	Provision of waste removal within the financial year		Number	4654 HH accessed refuse removal once a week	4 654	Operationa I	4 654	Target achieved, refuse removal collected once a week	None	Director COMM	Rooster/ waste management reports
Access to Sustainable Basic Services		To ensure provision of electricity services	# of HH with access to electricity	Number	56905 HH accessed electricity	56 905	Operationa I	N/A	N/A	N/A	Director TECH	Electricity/ Finance reports
Improved Governance and Organisational Excellence	Legal	To monitor the reviewal of by laws and policies within a financial year	# of By laws reviewed within the financial year	Number		28 policies and 5 of By laws reviewed by 30 June 2020	Operationa I	N/A	N/A	N/A		Council approved policies and By-laws (Council Resolution)
Improved Governance and Organisational Excellence		To monitor the reviewal of by laws and policies within a financial year	# of by laws promulgated within the financial year	Number	2	5 of By laws promulgated/ by laws due for promulgation by 30 June 2020	Operationa I	N/A	N/A	N/A	II -	By laws promulgated

	Access to Sustainable Basic Services		To ensure reduction of electricity losse s within a financial year	% of electricity losses reduced	Percentage	48	21 % of electricity losses reduced : # of electricity lossed / % of electricity supplied	I .	21% of electricity losses reduced : # of electricity lossed / % of electricity supplied	•	None		Electricity/ Finance reports
Office	Access to Sustainable Basic Services	ure	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan		30-Jul-18	Approved MIG Implementation Plan by 30 June 2018	Operattion al	N/A	N/A		Director TECH	Approved MIG Implementati on Plan Council Resolution

				BASIC SERVICE DELIVER	RΥ										
Region/ Ward	Strategic Objective	Programme	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Movement	Adjusted Budget	3rd Q Target	3rd Quarter Actual Performance	Interventions	Evidence required
Head Office	Access to Sustainable Basic Services	Libraries & Achieves	To purchase of 3* water dispenser by 30 June 2020	Supply and delivery 3* water despenser	2019/07/01	2020/06/30	Director Comm	GLM	3 000	0	3 000	3 * Water despender purchased and delivered	Target not achieved	Budget re-priotised	Delivery note/GRN and Payment Certificates
5	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Ward 5 by 30 June 2020	Construction of Ward 5 Community Hall (Planning)	2019/07/01	2020/06/30	Director Tech	GLM	3 100 000	1 600 000	1 500 000	Appointment of the Service provider	Target Achieved	None	Appointment letter an site hand-over minuts
6	Access to Sustainable Basic Services	Community Facilities	To purchase & installation of aircons 12 BTU for Community halls by 30 June 2020	Supply & installation of aircons 12 BTU for Community halls	2019/07/01	2020/06/30	Director Comm	GLM	1 500 000	1 300 000	200 000	Appointment of the Service provider	Target not achieved	Budget re-priotised	Progress report and Completion certificates
3	Access to Sustainable Basic Services	Community Facilities	To purchase & installation of Gate Old sub office and stores by June 2020	Supply & installation of Gate (main office,pedestrain), Old sub office and stotes	2019/07/01	2020/06/30	Director Comm	GLM	30 000	0	30 000	Specification and advertisement by SCM	Target Achieved	None	Appointment letter an Delivery note
Head Office	Access to Sustainable Basic Services	Disaster Management	To Purchase Fire Exinguishers by 30 June 2020	Supply & delivery of fire exinguishers	2019/07/01	2020/06/30	Director Comm	GLM	300 000	50 000	250 000	Service provider Appointed	Target Achieved	None	Delivery note/GRN and Payment Certificates
27	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of Sports Complex in Mamanyowa by 30 June 2020	Construction of Mamanyoha Sports Complex	2019/07/01	2020/06/30	Director Tech	GLM	10 902 226	4 853 531	6 048 695	Construction continues/Progress report/Practical Complettion	Target achieved, Progress of Construction at 95%	None	Progress repor/ Completion certificate
16	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of Sports Complex in Rotterdam by 30 June 2020	Construction of Rotterdam Sports Complex	2019/07/01	2020/06/30	Director Tech	GLM	4 500 000	1 242 629	3 257 371	Construction continues/Progress report/Practical Complettion	Target achieved, Progress of Construction at 90%	None	Progress report and Practical completion certificate
ll Wards	Access to Sustainable Basic Services	Waste Management	To supply and delivery of 30*Skip Bins by 30 June 2020	Supply & delivery of 30* Skip Bins	2019/07/01	2020/06/30	Director Comm	GLM	1 500 000	1 100 000	400 000	Appointment of the Service provider	Target not achieved	Budget re-priotised	Delivery note/GRN and Payment Certificates
ll Wards	Access to Sustainable Basic Services	Waste Management	To purchsse 5 * Chain saws by 30 June 2020	Supply& delivery of 5* Chain saws	2019/07/01	2020/06/30	Director Comm	GLM	120 000	20 000	140 000	Appointment of the Service provider	Target not achieved	Budget re-priotised	Delivery note/GRN and Payment Certificates
l Wards	Access to Sustainable Basic Services	Waste Management	To purchase 8*industrial lawn mower by 30 June 2020	Supply & delivery of 8*Industrial lawn mower	2019/07/01	2020/06/30	Director Comm	GLM	280 000	80 000	200 000	Appointment of service provider	Target not achieved	Budget re-priotised	Delivery note/GRN and Payment Certificates
l Wards	Access to Sustainable Basic Services	Storm Water Maanagement	To Construct of 5*Low Level Bridges by 30 June 2020	Construction of 5* Low Level Bridges	2019/07/01	2020/06/30	Director Tech	GLM	2 980 000	1 206 108	1 773 892	Appointment of 5x service providers	Target Achieved, The project appointed on the 17th January 2020	None	Appointment letters, Progress report and Completion Certificate
l Wards	Access to Sustainable Basic Services	Roads	To Fence Municipal Workshop by 30 June 2020	Fencing of Municipal workshop	2020/03/01	2020/06/30	Director Tech	GLM	700 000	0	700 000	Construction continues/Progress report/Practical Complettion	Target achieved, Practical Completion Certificate	None	Appointment letter, Progress report & Completion Certificat
29	Access to Sustainable Basic Services	Roads	To rehabilitate Modjadjiskloof streets-Phase 2 by 30 June 2020	Rehabilitation of Modjadjiskloof streets-Phase 2	2020/03/01	2020/06/30	Director Tech	GLM	3 000 000	0	3 000 000	Appointment of service provider	Target Achieved, The project appointed on the 20th February 2020	None	Appointment letter & Progress report

2	Access to Sustainable Basic Services	Roads	To complete construction of Moshakga streets paving by June 2020	Construction of Moshakga street paving	2019/07/01	2020/06/30	Director Tech	GLM	5 700 000	3 315 991	2 384 009	Practical completion	Target achieved, Project Completion Certificate	None	Appointment letter, Progress report & Completion Certificate
6	Access to Sustainable Basic Services	Roads	To Construct Mokwasele paving Cemetery by 30 June 2020	Construction of Mokwasele Cemetery paving	2019/07/01	2020/06/30	Director Tech	GLM	3 000 000	886 461		Appointment of service provider	Target Achieved	None	Appointment letter, Progress report & Completion Certificate
12	Access to Sustainable Basic Services	Roads	To construct Itieleng Sekgosese- street paving by 30 June 2020	Construction of Itieleng Sekgosese street paving	2019/07/01	2020/06/30	Director Tech	GLM	7 178 994	1 040 431	8 219 425	Appointment of service provider	Target achieved	None	Appointment letter & Progress report
14	Access to Sustainable Basic Services	Roads	To construct Lemondokop street paving by 30 June 2020	Construction of Lemondokop street paving	2019/07/01	2020/06/30	Director Tech	GLM	3 600 000	1 400 000	5 000 000	Appointment of service provider	Target achieved	None	Appointment letter & Progress report
24	Access to Sustainable Basic Services	Roads	Planning & designs of Mmamokgadi street paving by 30 June 2020	Planning & designs of Mmamokgadi street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
4	Access to Sustainable Basic Services	Roads	Planning & designs of Mapaana street paving by 30 June 2020	Planning & designs of Maapana street paving	2019/07/01	2020/06/30	Director Tech	GLM	300 000	250 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
6	Access to Sustainable Basic Services	Roads	Planning & designs of Khethothone street paving by 30 June 2020	Planning & designs of Khethothone street paving	2019/07/01	2020/06/30	Director Tech	GLM	300 000	250 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
5	Access to Sustainable Basic Services	Roads	Planning & designs of ward 5 (Malematsa) street paving by 30 June 2020	Planning & designs of Ward 5 (Malematsa) street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
9	Access to Sustainable Basic Services	Roads	Planning & designs of Ward 9 (Sekgopo) streets paving by 30 June 2020	Planning & designs of Ward (Sekgopo) street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
13	Access to Sustainable Basic Services	Roads	Planning & designs of Ward 13 (Senwamokgope) streets paving by 30 June 2020	Planning & designs of Ward 13 (Senwamokgope) street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
15	Access to Sustainable Basic Services	Roads	Planning & designs of Ward 15 (Phase 2) streets paving by 30 June 2020	Planning & designs of Ward 15 (Phase 2) strees paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
23	Access to Sustainable Basic Services	Roads	Planning & designs of Maupa street paving by 30 June 2020	Planning & designs of Maupa street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
29	Access to Sustainable Basic Services	Roads	Planning & designs of Ramoadi street paving by 30 June 2020	Planning & designs of Ramoadi street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
29	Access to Sustainable Basic Services	Roads	Planning & designs of Mokgoba street paving by 30 June 2021	Planning & designs of Mokgoba street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
16 & 18	Access to Sustainable Basic Services	Roads	Planning & designs of Sephukhubje street paving by 30 June 2022	Planning & designs of Sephukhubje street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
21	Access to Sustainable Basic Services	Roads	Planning & designs of Ramaroka street paving by 30 June 2023	Planning & designs of Sephukhubje street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report

19	Access to Sustainable Basic Services	Roads	Planning & designs of Mohlabaneng street paving by 30 June 2023	Planning & designs of Mohlabaneng street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
2	Access to Sustainable Basic Services	Roads	Planning & designs of Motsinoni street paving by 30 June 2024	Planning & designs of Motsinoni street paving	2019/07/01	2020/06/30	Director Tech	GLM	400 000	350 000	50 000	Appointment of service provider	Target not achieved	Budget re-prioritzed	Appointment letter and design report
Head Office (27)	Access to Sustainable Basic Services	Traffic & Licensing	To Establish RA and DLTC (Mokwakwaila Licensing) by 30 June 2020	Establishment of RA and DLTC (Mokwakwaila Licensing)	2019/07/01	2020/06/30	Director Comm	GLM	200 000	0	200 000	Service provider Appointed	Target not achieved	Funds -re-prioritsed for other facilities	Delivery note/GRN and Payment Certificates
All Wards	Access to Sustainable Basic Services	Traffic & Licensing	To purchase & Install Counter, Bullet Glass and Cubbicles by 30 June 2020	Supply & Installation of Counter, Bullet Glass and Cubbicles	2019/07/01	2020/06/30	Director Comm	GLM	350 000	0	350 000	Project commences	Target not achieved	Funds -re-prioritsed for other facilities	Delivery note/GRN and Payment Certificates/Completion certificate
3 & 4	Access to Sustainable Basic Services	Traffic & Licensing	To Supply& Install Cubicles-Kgapane DLTC Licensing by 30 June 2020	Supply& Installation of Cubbicles- Kgapane DLTC Licensing	2019/07/01	2020/06/30	Director Comm	GLM	150 000	0	150 000	Service provider Appointed	Target not achieved	Funds -re-prioritsed for other facilities	Payment Certificate, Delivery note/GRN
3, 4 & 27	Access to Sustainable Basic Services	Traffic & Licensing	To Orthorators (Eye test machines) Modjdjiskloof, Kgapane & Mokwakwaila by 30 June 2020	Supply & delivery of Orthorators (Eye test machines) Modjdjiskloof, Kgapane & Mokwakwaila	2019/07/01	2020/06/30	Director Comm	GLM	180 000	0	180 000	Service provider Appointed	Target not achieved	Funds -re-prioritsed for other facilities	Progress report and Completion certificate
All Wards	Access to Sustainable Basic Services	Traffic & Licensing	To purchase 2* Traffic patrol vehicles by 30 June 2020	Supply & delivery of 2* Traffic patrol vehicles	2019/07/01	2020/06/30	Director Comm	GLM	600 000	200 000	400 000	Appointment of service provider	Target not achieved	Funds -re-prioritsed for other facilities	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Traffic & Licensing	To purchase 10* Stop watches by 30 June 2020	To supply and delivery 10* Stop watches	2019/07/01	2020/06/30	Director Comm	GLM	10 000	0	10 000	Appointment of service provider	Target not achieved	Funds -re-prioritsed for other facilities	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Traffic & Licensing	To purchase 5* Colour printers by 30 June 2020	Supply and delivery of 5* Colour printers	2019/07/01	2020/06/30	Director Tech	GLM	50 000	0	50 000	Appointment of service provider	Target not achieved	Funds -re-prioritsed for other facilities	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Electricity	To Refurbish Doreen 11 KV line by 30 June 2020	Refurbishmentof Doreen 11 KV line	2019/07/01	2020/06/30	Director Tech	GLM	2 000 000	0	2 000 000	Appointment of service provider	Target Achieved	None	Appointment letter, Progress report & Completion Certificate
4	Access to Sustainable Basic Services	Electricity	To purchase Silent Mobile Generator 50 KVA with Trailer by 30 June 2020	Supply & delivery of Silent Mobile Generator 50 KVA with Trailer	2019/07/01	2020/06/30	Director Tech	GLM	350 000	0	350 000	Appointment of service provider	Target Achieved	None	Appointment letter and Delivery note/GRN
29	Access to Sustainable Basic Services	Electricity	To purchase replacement of aged Low voltage metere boxes in Modjadjiskloof by 30 June 2020	Supply &delivery of replacement of aged Low voltage metere boxes in Modjadjiskloof	2019/07/01	2020/06/30	Director Tech	GLM	650 000	0	650 000	Appointment of service provider	Target not achieved	Budget re-priotised	Appointment letter and Delivery note/GRN
Head Office	Access to Sustainable Basic Services	Electricity	To purchase 200 KVA pole transformer by 30 June 2020	Supply & delivery of 200 KVA pole transformer	2019/07/01	2020/06/30	Director Tech	GLM	300 000	165 613	134 387	Appointment of service provider	Target Achieved	None	Proof of Purchase/GRN

Head Office	Access to Sustainable Basic Services	Electricity	To purchase Crane truck bucket by 30 June 2020	Supply & delivery of Crane truck bucket	2019/07/01	2020/06/30	Director Tech	GLM	50 000	0	50 000	Appointment of service provider	Target not achieved	To be done in 4th quarter	Proof of Purchase/GRN
29	Access to Sustainable Basic Services	Electricity	To Construct Municipal Building Metering Points (Workshop,Library, Kgapane & Senwamokgope) by 30 June 2020		2019/07/01	2020/06/30	Director Tech	GLM	300 000	100 000	200 000	Service provider Appointed and project commencement	Target not achieved	Budget re-priotised	Appointment letter and Progress report
29	Access to Sustainable Basic Services	Electricity	To refurbish LV network by 30 June 2020	Refurbishment of LV network	2019/07/01	2020/06/30	Director Tech	GLM	2 800 000	0	2 800 000	Appointment of Service provider and project commencement	Target Achieved	None	Appointment letter, Progress report & Completion Certificate
30	Access to Sustainable Basic Services	Electricity	To Re-routing of Christmas Rest HV line by 30 June 2021	Re-routing of Christmas Rest HV line	2020/03/01	2020/06/30	Director Tech	GLM	1 400 000	0	1 400 000	Project completion	Target Achieved	None	Appointment letter, Progress report & Completion Certificate
		Sports & Recreation	To complete construction of Kgapane Stadiun Phase 3 by 30 June 2020	Construction of Kgapane Stadium Phase 3 (Multi- year)	2019/07/01	2020/06/30	Director Tech	MIG	8 233 189	500 000	8 733 189	Construction continues. Progress report at 60% physical progress	Target achieved Project at 72% progress on construction phse	None	Progress report
12		Sports & Recreation	To complete construction of sport complex in Thakgalane Ph1 by 30 June 2020	Construction of Thakgalane Sports Complex Ph1(Multi-year)	2019/07/01	2020/06/30	Director Tech	MIG	10 000 000	0	10 000 000	Construction continues. Progress report at 70% physical progress	Target achieved Project at 96% progress on construction phse	None	Progress report and Completion Certificate
01, 06 & 07	Access to Sustainable Basic Services	Sports & Recreation	To complete construction a Sport Complex in Madumeleng/ Shotong-Phase 01 by 30 June 2020	Construction of Madumeleng/shoto ng Sports Complex Ph1 (Multi-Year)	2019/07/01	2020/06/30	Director Tech	GLM	10 000 000	491 002	9 508 998	Construction continues. Progress report at 70% physical progress	Target achieved Project behind schedule, physical Progress at 71% on construction phse	None	Progress report and Completion Certificate
26	Access to Sustainable Basic Services	Roads	To construct streets paving in Jokong by 30 June 2020	Construction of Jokong Street Paving (Multi-year)	2019/07/01	2020/06/30	Director Tech	MIG	9 861 764	66 551	9 928 315	Construction continues. Progress report at 60% physical progress	Target achieved Project behind schedule, physical Progress at 65% on construction phse	None	Progress report and Completion Certificate
4	Access to Sustainable Basic Services	Roads	To construct a street in Manningburg by 30 June 2020	Construction of Manningburg street paving(Multi-year)	2019/07/01	2020/06/30	Director Tech	MIG	8 000 000	2 000 000	6 000 000	Construction continues. Progress report at 60% physical progress	Target not achieved Project behind schedule, physical Progress at 41% on construction phse	To accelerate the programme for implementation as submitted	Progress report and Completion Certificate
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Rampepe access bridge by 30 June 2020	Designs & planning of Rampepe access bridge	2019/07/01	2020/06/30	Director Tech	MIG	1 000 000	700 000	300 000	Appointment of the Service provider	Target not achieved	To be done on the 1st quarter of the 2020/21 fy	Appointment letter and design report
1	Access to Sustainable Basic Services	Roads	To Construct Rasewana and Lenokwe streets- Phase 01 by 30 June 2020	Construction of Rasewana and Lenokwe Streets paving (Multi-year)	2019/07/01	2020/06/30	Director Tech	MIG	7 000 000	3 257 098	10 257 098	Project Completion	Target achieved	None	Appointment letter, Progress report & Completion Certificate

•	Municipal Programme	Measurable Objectives	Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	2019/20		3rd Quarter Actual Performance	Interventions	=	Evidence requires
						MIC DEVELO						
			OUTCOME 9: IM			CE INDICATO		POGPAMI	ME			
Governance and		To ensure Promotion of local economy within the	# of jobs created through municipal funded Capital Projects		1127 jobs created	600	Operation al		Target achieved,336 jobs created		TECH	Proof for SMME s supported
Improved Governance and Organisational Excellence	Improved local economy	Promotion of local economy within the financial year	# of SMME supported through Sypply Chain Management		215 SMME s supported	120	Operation al	30	Target achieved, 135 SMME's supported	None		Proof for SMME s supported
	Improved local economy	Promotion of local economy within the	# of EPWP reports compiled and submitted to Council	Number	12 EPWP reports generated	12	Operation al	3	Target achieved	None		EPWP reports
		Coordination of	# of Agriculture Forums coordinated	Number	4 Agriculture forums coordinated	4	Operation al	1	Target achieved	None	PLAN	Agenda, Minutes & Attendanc e register

2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR LOCAL ECONOMIC DEVELOPMENT Adjusted 3rd Q Target Region Strategic Objective Programme Projects Project Name Start Date Completion date Project Source of Original Movement 3rd Quarter Actual Interventions Evidence required Owner unding Budget Budget Performance Head Improved and Review LED Strategy Review of LED 2019/07/01 2020/06/30 Director 900 000 210 000 **690 000** Project Council approved LED Local Economic None Office Inclusive Local Development by 30 June 2019 Commences strategy, Payment certificate oncluded Economy 2019/07/01 2020/06/30 Director Head Integrated Spatial Development Town Establishment Town Establishment 1 175 000 375 000 800 000 Layout report Council approved Office Sustainable Human Framework on Uitspan 172-LT by on Uitspan 172-LT PLAN ayout Report Spatial Development 30 June 2019 oncluded Settlement Framework, Payment Certificate Spatial Development 2019/07/01 2020/06/30 Director Town Establishment Town Establishmen 1 750 000 1 246 000 2 996 000 Layout report Council approved Integrated Office Sustainable Human at Meidigen 398-LT Meidingen 398-LT PLAN ayout Report Spatial Development oncluded Framework, Payment Settlement by 30 June 2019 Certificate Head Integrated Spatial Development Review of Spatial Review of Spatial 2019/07/01 2020/06/30 Director GLM 7 950 Layout report None 1 100 000 1 092 050 Council approved Office Sustainable Human Framework Development Development PLAN ayout Report Spatial Development Settlement oncluded Framework, Payment Framework by 30 Framework

Certificate

June 2019

Vote Nr		Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)		3rd Quarter (1 Jan 31 Mar 2020)	3rd Quarter Actual Performance	Interventions	Responsible Person	Evidence required
						KPA 4 MUNIC	IPAL FINANCIAL VIA	<u>BILITY</u>					
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial yer	Percentage (Revenue billed for the year)	82%	revenue collected/# of acutal billing)	Operational	95%	under review	Resuscitate services of appointed Debt Collector to resume its responsibilities	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	New	% in debt collected (# of debts collected/ # of municipal debts)	Operational	75%	Target not achieved, only 0,97% collected in quarter under review	Resuscitate services of appointed Debt Collector to resume its responsibilities	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financia year	# of data cleansing performed (Meter services) within the financial year	Number	1 data cleansing	4	Operational	1	Target achieved	None	CFO	Financial reports
	Sustainable Financial Institution		Provision of free basic services within the financial year	# of HH receiving free basic services within the financial year	Number	2265	1500	Operational	N/A	N/A	N/A		Updated Indigent register
	Sustainable Financial Institution	Budget and Reporting	To ensure that quartely financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4	4	Operational	1	Target achieved	None	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Budget within the financial year	Date	31-Mar-19	Approval of Draft 2019/20 Budget by Council on 31 March 2020	Operational	Approval of Draft 2019/20 Budget by Council on 31 March 2020	Target achieved, (Draft 2020/21 Budget approved by 31 May 2020 due to Council not sitting in March 2020 due to Covid-19)	None	CFO	Council approved Draft Budget, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Budget policies	Date	21 policies approved	Approval of 21 budget related policies by Council on 31 March 2020	Operational	N/A	N/A	N/A	CFO	Council Approved Budget related policies, Council Resolution

Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Date	28-Feb-19	Approval of 2019/20 Adjustement budget in Council by 28 February 2020	Operational	2019/20	Target achieved, 2019/20 Adjustment Budget approved by Council on 28 February 2020	None	CFO	Council approved adjustment budget, Council Resolution
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Date	31-Aug-18	Submission of Unaudited Financial Statements by 31 August 2019	Operational	N/A	N/A	N/A	CFO	Dated proof of submission of Unaudited AFS
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Sec 32 Register developed and updated	Number	12 Sec 32 register developed and updated by 30 June 2019.	12	Operational	3	Target achieved	None	CFO	Dated proof of Sec 32 register
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Finance by-laws within the financial year	Date	Not approved	Approval of 4 Finance by-laws by 31 May 2020.	Operational	n/a	N/A	N/A	CFO	Council approved finance by- laws, Council Resolution
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12 Finance compliance report submitted	12	Oerational	3	Target achieved	None	CFO	Financial reports
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Date	Sec 71 reports submitted to Provincial Treasury within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2020	Operational	Within 10 working days	Target achieved	None	CFO	Dated proof of submission
Sustainable Financial Institution	·	financial viability within the financial year	Appoint Supply Chain Committees	Date	SCM structures appointed by 30 June 2019	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjucation Committees) by 31 July 2019	Operational	N/A	N/A	N/A	Municipal Manager	Appointment Letters
Sustainable Financial Institution	Supply Chain Management		% invoices paid wiithin 30 days of receipt from the service providers	Percentage	Payment of invoices within 30 days of receipt from the service provider	Payment of invoices within 30 days of receipt from the service provider	Operational	Within 30 days of receipt from the service provider	Target achieved	None	CFO	Dated proof of payment

	Sustainable Financial Institution	Assets Management	, , , , , , , , , , , , , , , , , , , ,	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operational	N/A	N/A	N/A	CFO	Quarterly Assets verification reports
	Sustainable Financial Institution	MIG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent as approved by Council within the financial year	Percentage (Budget spent/Budgte d)	New	100% R 3 513 047,15 PMU Management Budget spent		70% R 2 459 123,01 PMU Management Budget spent	80,70% budget spent	None	TECH	Financial reports
	Sustainable Financial Institution		To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage	100%	100% R 151 554 220 Capital Budget spent	Capital	75% R 113 665 665 Capital Budget spent	Target not achieved, only 57,91% budget spent	To accelarate the implementation of projects	CFO	Financial reports
	Sustainable Financial Institution	•	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintanance budget spent as approved by Council within the financial year	Percentage	New	100% R 402 534 443,36 Operational Budget spent	Operational	75% R 281 774 110,35 Operational Budget spent	Target achieved, 74,53% budget spent	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management		% MIG budget spent as approved by Council within the financial year	Percentage	100%	100% R 54 094 952,85 MIG expenditure	Capital	70% R 37 866 467 MIG expenditure	Target achieved, only 75,75% MIG budget spent	None	TECH	Financial reports
Sustai nable Financ ial Institut ion	Expenditure Management	Expenditure Management		% INEP Buget spent as approved by Council within finacial year	Percentage	0%	100% R 0 INEP expenditure	Capital	70% R0 INEP expenditure	N/A	N/A	TECH	Financial reports
	Sustainable Financial Institution	•	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100% FMG expenditure	100% R 2 145 000 FMG expenditure	Operational	70% R 1 501 500 FMG Expenditure	Target achieved, 88,05% FMG bugdget spent	None	CFO	Financial reports

	Management	manage the financial affairs of	% EPWP budget spent as approved by Council within the financial year	Percentage	100%	100% R 2 026 013,95 EPWP expenditure	Operational	70% R 1 418 209,77 EPWP expenditure	100% EPWP budget spent	None	TECH	Financial reports
	Management	manage the financial affairs of	spent as approved	Percentage	102%	100% R 1 159 517 FBS expenditure	Operational	70% R 811 661,90 FBS expenditure	* '	The Council to conduct public campaigns for free basic services registrations		Financial reports

2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR MUNICIPAL FINANCE VIABILITY Region/Ward Strategic Programme Projects Project Name Start Date Completion Project Source of Orginal Movement Adjusted 3rd Q Target 3rd Quarter Actual Interventions Evidence required Objective Owner funding Budget Budget Performance Budget & Treasury 2020/06/30 CFO 12 000 Governance and Office ooxes by 30 June ourchased & 3*Cash boxes by 30 and delivery Organisational 2020 delivered Excellence Budget re-Head office Budget & Treasury To supply & install Supply & installation 2019/07/0 2020/06/30 CFO 150 000 150 000 Security cameras Payment Certificate, Improved Governance and Office security cameras by of security cameras supplied & installed priotised Progress report Organisational 30 June 2020 Excellence 2019/07/01 Head office Improved Budget & Treasury To purchase battery Supply & delivery of 2020/06/30 CFO 25 000 2 600 27 600 battery & tyre Payment Certificate Governance and Office & tyre marking battery & tyre marking machine and delivery note

purchased &

Organisational

Excellence

machine by 30 June

marking machine

Vote	Strategic Objective	•			KPI Unit of	Baseline	Annual Target		3rd Quarter			Evidence
Nr		s	Objectives	Indicator title	measure		(30/06/2019)			Actual Performance	Person	required
				KP	A 5 : GOOD GOVER	NANCE AND	PUBLIC PARTICIPA	TION		41	 11-	

KEY PERFORMANCE INDICATORS OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Improved Governance and Organisational Excellence		To ensure functionality of Council committee within the financial year.		Number	12 Council meetings held	4	Operational	1	Target achieved, 02 Council sittings convened on 31 January & 28 February 2020	None	Director Corp	Agenda, Minutes & attandance register
Improved Governance and Organisational Excellence		To ensure functionality of EXCO committee within the financial year.		Number	12 EXCO meetings held	4	Operational	1	Target achieved, 02 Exco meetings held on 31 January & 28 February 2020	None	Director Corp	Agenda, Minutes & attandance register
Improved Governance and Organisational Excellence			# of Ward Committee reports submitted to Office of the Speaker	Number	348 Ward Committee reports submitted	360	Operational	90	Target achieved	None	Manager (Mayors Office)	Agenda, Minutes & attandance register
Improved Governance and Organisational Excellence			# of MPAC meetings held within the financial year	Number	14 MPAC meetings held	12	Operational	3	Target achieved , 05 MPAC Meetings held on 09 January 2020,06 February 2020,14 February 2020, 18-20 February 2020 & 03-06 March 2020	None		Agenda, Minutes & attandance register
Improved Governance and Organisational Excellence	management	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	13 LLF meetings held	12	Operational	3	Target achieved (Only 02 LLF meetings held on 23 January 2020- Odrinary and 28 January 2020- Special & 3rd March 2020)	None	Director Corp	Agenda, Minutes & attandance register
Improved Governance and Organisational Excellence		Municipality within	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	Target achieved	None	Director Corp	Updated Resolutions register

Improved Governance and Organisational Excellence	Public Participation	involvement in the IDP review	PMS REP Forum meetings held within the financial year	Number	5 IDP/Budget/ PMS REP Forum meetings held	5	Operational	1	Target achieved , The Rep forum held on 3rd March 2020	None	Director PLAN	Agenda & Attandance register
Improved Governance and Organisational Excellence	Public Participation	involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	5 IDP/Budget/ PMS Steering Committee meetings held	5	Operational	1	Target achieved The IDP/Budget/PMS Steering Committee meeting was held on the 13 February 2020	None	Director PLAN	Agenda & Attandance register
Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented).		100% of complaints resolved(# of complaints received / # of complaints attended)	Operational	100%	Target achieved 100% 54/54 Complaints resolved	None	Director Corps	Updated Complaints Management Register
Improved Governance and Organisational Excellence			# of quarterly Community feedback meetings held within a financial	Number	4 Mayoral Imbizo held	4	Operational	1	Target achieved (the municipality manged to conduct back to school campaigns on the 15th & 16th January 2020)	None	Manager (Mayors Office)	Agenda & Attandance register
Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number (Accumulative)	6 Audit Committee meetings held	4	Operational	1	Target achieved (Audit Committee meeting held on 20/01/2020)	None	Municipal Manager	Agenda, Minutes & Attandance register
Improved Governance and Organisational Excellence	Committees	Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within the financial year	Percentage	New	100% of Audit and Performance Audit Committee resolutions implemented	Operational	100%	Target not achieved (78% 18/23 Audit Committee Rsolutions resolved)	To speed up resolving other issues in 4th quarter.	Municipal Manager	Audit Committee resolutions register
Improved Governance and Organisational Excellence	Risk	To ensure functionality of Risk committee within the financial year.	Fraud and Anti Coruption strategy	Number		Approved Fraud and Anti Corruption strategy	Operational	N/A	N/A	N/A	Municipal Manager	Approved Fraud and Anti Corruption strategy

İ	Improved	Legal	To monitor	# of Fraud and	Number(# of cases	New	# of Fraud and	# of Fraud	N/A	N/A	Director Corps	Updated
l.	Governance and		response in terms	Corruption cases	registered / # of		Corruption cases	and				Fraud and
l.	Organisational		of the fraud and	investigated	cases investigated		investigated: # of	Corruption				Corruption
	Excellence		corruption cases		within a financial		cases registered / #	cases				case register
			registered		year		of cases	investigated:				
							investigated yearly	# of cases				
								registered / #				
								of cases				
								investigated				
								quarterly				

2019/20	2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
Region/ Ward	Strategic Objective	Program me	Projects	Project Name	Start Date	Completion date	,	Source of funding	Original Budget	Movement	Adjusted Budget	3rd Q Target		Interventio ns	Evidence required
office	Improved Governance and Organisational Excellence	Services	Council chamber recording system by 30	Supply & delivery of Council Chamber Recording System	2019/07/01		Director Corps	GLM	120 000	0	120 000	Appointment of service provider	Target achieved	None	Payment Certificate and delivery note/GRN
	Improved Governance and Organisational Excellence	Services	•	Supply & delivery of 2* Bathopele Tables	2019/07/01	2020/06/30	Director Corps	GLM	15 000	11 000	4 000	Appointment of service provider	Target achieved	None	Payment Certificate and delivery note/GRN

2019/20 3RD QTR PERFORMANCE REPORT							
Approval by the Mayor	The approval of the SDBIP is the competency of the Municipal Manager and Mayor. The SDBIP is a management and monitoring tool for the implementation of the IDP and Budget that must be tabled to council for noting. Any adjustment that can be made or the SDBIP must be taken to Council for Noting.						
Monitoring the implementation of the SDBIP	Progress against the objective set out in the SDBIP will monitored and reported on a monthly, quarterly and annual basis as per the approved PMS Policy and Framework						
Signatures	2019/20 3rd QTR Performance Repo	ort Compiled By: DATE					
	SDBIP Approved By: CLLR M.P Matlou Mayor Greater-Letaba Muncipality	 DATE					